



**Board Meeting  
December 15, 2020  
Via Video and Teleconference**

Directors: Neal Brown  
Bart Bruns, MD  
Chuck Chappell  
Jason Gray, MD  
Jerry O'Sullivan  
Tim Freeman  
Greg Brigham, PhD  
KC Bolton  
Aric Groshong, MD

Rodney Todd, MD  
Kelly Morgan  
Michael Krnacik, MD  
Chris Spence, MD  
Aden Bliss  
Tim Powell, MD  
Gary Allen  
Sharon Stanphill, DrPH  
Brenda Tibbetts

Staff: Brent Eichman  
Keith Lowther  
Michael von Arx  
Tanveer Bokhari  
Nancy Rickenbach

Doug Carr, MD  
Lindsey Baker  
Layne Jorgensen, DO  
Heidi Hill

Guests: Ignatius Bau

Public: None present

**Call to Order**

The meeting was called to order by Bart Bruns, UHA Board Chair, at 6:30 am.

**I. Consent Agenda**

**The following items were presented on the consent agenda:**

- Minutes from the September 22, 2020 UHA Board meeting
- Ratify New Board Member: Brenda Tibbetts

***The motion was made by Neal Brown, and seconded by Chuck Chappell, to approve the Consent Agenda. The motion passed unanimously.***

**II. 2021 UHA Operating and Capital Budget**



Keith presented the UHA 2021 Budget, as approved by the UHA Finance Committee, and recommended for approval to the UHA Board. Keith discussed the major assumptions and highlights, which include conservative member estimate of 30,000 monthly, an interim rate increase of .4% in 2020, 3-4% increase in the first 6 months of 2021 (this may change depending on economic factors), preservation of the VBP compensation (contingent upon receiving this income), 10% to UHM as Administrative Fee, staying within the OHA mandated 3.4% annual rate of growth, and a new feature of the Risk Withhold Bonus.

The 2021 budgeted revenues are \$165M, \$147M in healthcare expenses, and \$1.6M in EBITDA.

There are no capital expenses budgeted in 2021.

### **III. Reports**

#### **Subcommittee Reports**

##### *Community Advisory Council (CAC)*

Jerry O'Sullivan, CAC Chair, reported on the CAC's role in the Umpqua Identity (submitters) conference, as well as the CAC's work in the 4<sup>th</sup> quarter, including releasing the CHIP application to the community, reviewing and selecting community based organizations funding requests, participating in the Community Health Assessment.

##### *Delivery System Advisory Committee*

KC Bolton, DSAC Co-Chair, reported the following quarterly highlights of the Committee:

- Working within the Quality Metric Review Subcommittee, finalizing 2020 incentive pool payment methodology and beginning discussions for 2021 methodology
- After input from the committee members, revised the Provider Risk Model for 2021
- Roundtable updates from each participating provider group

##### *Finance*

Chuck Chappell, Finance Co-Chair, reported the following quarterly highlights of the Committee:

- Met 2 times in the quarter



- Review year-to-date financial performance to understand fluctuations in income and the related impact to the financial KPI's
- Review other investment opportunities (to obtain better rates than CD's)
- MACS/NPR reporting to understand performance

### *Health Equity*

Sharon Stanphill reported the following quarterly highlights of the Committee:

- Presentation by CEO of Cow Creek Band of Umpqua Indians on culture, self-governance and equity of tribal members
- Focus group to review and evaluate the Health Equity Plan
- Final Health Equity Plan to be shared with the Board

### **IV. CEO Report**

Brent Eichman, CEO, presented on the following:

- UHA HIT Bonus
  - The Bonus was introduced to continue providing some form of financial assistance to providers; expands to the entire network
  - Commitment to OHA as part of UHA CCO 2.0 HIT Roadmap
  - Has a set of criteria and set awards
  - UHA Executive Committee voted to recommend implementing gating criteria for 2020, contingent on UHA meeting year end global budget targets, and maintain the current criteria for 2021, as well as implementing a task force to focus on identifying and resolving barriers to HIT adoption
- 2021-2023 Governors Proposed Budget
  - Budget is a bi-annual process, which covers 2021-2023, starting July 1, 2021
  - Impacts to UHA and Douglas County
    - Reduces CCO Quality Pool Funding
    - Reduces CCO global budget inflationary target from 3.4% to 2.9%
    - Assumes value based payment savings of 1% in hospital spending in OHP
    - Reduces DRG hospital reimbursement rates from 80% Medicare to 76% of Medicare



- Total impact to CCO and local provider community estimated at \$3.25M per year or \$6.5M over 2-year biennium

**V. Public Registration – the meeting was opened to the public; no public members were present.**

#### **VI. UHA Health Equity Plan**

Dr. Tanveer Bokhari, UHA’s VP of Quality and Health Equity, provided an overview of health equity, the components/implementation areas of UHA’s Health Equity Plan, the implementation framework, the cross-organizational framework of UHA’s Health Equity Committee, and the Member Engagement & Health Equity Committee, and their involvement in the review and feedback of the plan.

#### **VII. UHA Board Cultural Competency Training**

Ignatius Bau provided cultural competency training, highlights include an overview of cultural competency, rationale for cultural competence interventions, putting it into practice, providing trauma-informed care, use of medical interpreters, and working with Native American Tribal Members.

#### **VIII. Board Votes**

2021 Operating Budget

***The motion was made by Chuck Chappell, seconded by Dr. Greg Brigham, to approve the UHA 2021 Operating Budget. The motion passed unanimously.***

UHA Health Equity Plan

***The motion was made by Tim Freeman, seconded by Jerry O’Sullivan, to approve the UHA Health Equity Plan. The motion passed unanimously.***

HIT Bonus



***The motion was made by Dr. Mike Krnacik, seconded by Neal Brown, to approve the HIT Bonus Program, as outlined earlier in the meeting, with the 2020 gating criteria and 2021 with the original criteria, pending year end financials. The motion passed unanimously.***

**IX. Public Comment** – no public members were present

**X. Good of the Order**

- Aviva: there is a referral platform for Community Based Organizations demo today at 11:00am.
- Adapt is breaking ground on the sobering center this month, with the plans to break ground on the detox center early next year.
- The County has its first mobile unit to add capacity for COVID response. Aviva will assist with patient care.

**XI. Closing**

The meeting was adjourned by Dr. Bart Bruns, UHA Board Chair, at 7:57 am.

Respectfully Submitted by:

A handwritten signature in blue ink, appearing to read "L. Baker", is written over a horizontal line.

Lindsey Baker, MBA, Executive Administrator

Approved: 03/30/2021